

# Buckinghamshire & Milton Keynes Fire Authority



<b>MEETING</b>	Overview & Audit Committee
<b>DATE OF MEETING</b>	8 March 2017
<b>OFFICER</b>	Julian Parsons, Head of Service Development
<b>LEAD MEMBER</b>	Health and Safety and Corporate Risk (Councillor David Schofield)
<b>SUBJECT OF THE REPORT</b>	<b>Corporate Risk Management</b>
<b>EXECUTIVE SUMMARY</b>	<p>This report provides an update on the current status of identified corporate risks. Risk registers are maintained at project, departmental and directorate levels. Corporate risks are those that have been escalated from these levels for scrutiny by the Strategic Management Board (SMB), because of their magnitude, proximity or because the treatments and controls require significant development.</p> <p>The Corporate Risk Register was last reviewed by the Committee at its 14 September 2016 meeting. It has since been regularly reviewed by the Performance Management Board (PMB), most recently at its 2 February 2017 meeting, at which all directorate risk registers were scrutinised, and by the Strategic Management Board (SMB), most recently at its 14 February 2017 meeting. No risks were identified for escalation from directorate risk registers. However, SMB has agreed that the Control Service discontinuity risk be de-escalated from the Corporate Risk Register to the Service Delivery Directorate Risk Register for ongoing monitoring as the service is now considered to have demonstrated the required level of resilience since cut-over from local arrangements. Also the Funding and Savings risk was reviewed and maintained at red status in view of potential risks to USAR government grant funding.</p> <p>The current distribution of corporate risks relative to probability and potential impact is shown at Annex A.</p> <p>Changes to the corporate risk ratings over the last year are shown at Annex B.</p> <p>Detailed assessments of identified corporate risks are shown in the Corporate Risk Register Report at Annex C.</p>
<b>ACTION</b>	Decision.

<b>RECOMMENDATIONS</b>	<p>It is recommended that Committee Members:</p> <ol style="list-style-type: none"> <li>1. Review the status report on identified corporate risks at Annex C; and,</li> <li>2. Feedback comments to officers for consideration and attention in future updates/reports.</li> </ol>
<b>RISK MANAGEMENT</b>	<p>The development, implementation and operation of effective corporate risk management structures, processes and procedures are considered critical to assure continuity of service to the public, compliance with relevant statutory and regulatory requirements and the successful delivery of the Authority's strategic aims, priorities and plans.</p>
<b>FINANCIAL IMPLICATIONS</b>	<p>No direct financial implications arising from the presentation of this report. It is envisaged that the further development of the Authority's corporate risk management framework will be undertaken from within agreed budgets.</p>
<b>LEGAL IMPLICATIONS</b>	<p>None directly arising from this report. Any legal consequences associated with the crystallisation of individual risks are detailed in the Risk Register report at Annex C.</p>
<b>CONSISTENCY WITH THE PRINCIPLES OF COLLABORATION</b>	<p>The potential to share corporate risk intelligence with neighbouring FRS and other relevant agencies will be considered. BMKFA already participates in the multi-agency Thames Valley Local Resilience Forum which produces a Community Risk Register which is among the sources used to identify potential risks to the Authority.</p>
<b>HEALTH AND SAFETY</b>	<p>Development of the framework does not impact directly on the legal compliance to health and safety, however if risks are not appropriately identified then this may present Health and Safety risks.</p>
<b>EQUALITY AND DIVERSITY</b>	<p>No direct implications from the presentation of this report. However risks to achieving the Authority's equality, diversity and inclusion objectives or compliance with relevant statutes or regulations are identified assessed and managed via this process and are currently monitored within the People and Organisational Development Risk Register.</p>
<b>USE OF RESOURCES</b>	<p>The development of the risk management framework complements the governance framework and business processes as a critical cog in the system of internal control and makes better use of our people resources by giving them clearly defined areas of responsibility.</p> <p>Senior managers and principal officers are key stakeholders in the development of the framework and</p>

	<p>have an active role in its development at every stage. The lead Member will also be involved in the development of the framework with particular responsibility for determining the reporting arrangements for the Authority.</p> <p>As with all policy frameworks, all employees will be informed of the changes in the process and will receive any training necessary to support their role in the process.</p>
<b>PROVENANCE SECTION &amp; BACKGROUND PAPERS</b>	<p>A formal policy for the management of Corporate Risk was approved by the Authority in August 2006 and implemented with effect from 31 January 2007 (OC57: Corporate Risk Management Policy).</p> <p>Further development of this policy and framework was reported to members at the 15 September 2010 CFA meeting (see Annex A and item 8 of 15 September CFA Papers:</p> <p><a href="http://bucksfire.gov.uk/files/8114/0681/3588/150910.PDF">http://bucksfire.gov.uk/files/8114/0681/3588/150910.PDF</a></p> <p>An updated Corporate Risk Management Policy was approved at the 18<sup>th</sup> March 2015 Executive Committee:</p> <p><a href="http://bucksfire.gov.uk/files/3314/2564/2098/Executive Committee 180315.pdf">http://bucksfire.gov.uk/files/3314/2564/2098/Executive Committee 180315.pdf</a></p> <p>CFA Members were last updated on the status of the Authority's Corporate Risks at the 14 September 2016 Overview &amp; Audit Committee:</p> <p><a href="http://bucksfire.gov.uk/files/5914/7306/8240/OverviewandAuditCommittee140916AgendaPack.compressed.pdf">http://bucksfire.gov.uk/files/5914/7306/8240/OverviewandAuditCommittee140916AgendaPack.compressed.pdf</a></p>
<b>APPENDICES</b>	<ol style="list-style-type: none"> <li>1. Annex A: Distribution of Corporate Risks at 14 February 2017 SMB meeting.</li> <li>2. Annex B: 12 Month View of Changes to Corporate Risks</li> <li>3. Annex C: Corporate Risk Register Report</li> </ol>
<b>TIME REQUIRED</b>	15 Minutes
<b>REPORT ORIGINATOR AND CONTACT</b>	<p>Stuart Gowanlock, Corporate Planning Manager</p> <p><a href="mailto:sgowanlock@bucksfire.gov.uk">sgowanlock@bucksfire.gov.uk</a></p> <p>01296 744435</p>